

## Appendix 3: Vision Zero Delivery Plan 2025/2026

This appendix summarises activities for delivering the City of London's Vision Zero strategy in 2025/2026.

Action Number	Action Theme	Description	Key initiatives and actions planned 2025/2026
1	Culture: Road danger reduction will be made central to the design and delivery of all initiatives, through strengthening and building the Vision Zero safety culture in the City Corporation, City of London Police, and their partners.	<p>Key elements of the process of strengthening the safety culture will include:</p> <ul style="list-style-type: none"> <li>Applying language guidelines for road collisions, e.g. "crash" or "collision" not "accident", and referring to the driver or rider, not the vehicle, and participating in London-wide campaigns.</li> <li>Supporting the National Road Partnership Operations Calendar (NPCC) campaigns and Days of Action, National Road Safety Week and other similar campaigns that support a culture of respect and safer behaviours.</li> <li>Acknowledging achievements in advancing Vision Zero initiatives and encouraging innovative and creative ideas will enhance and sustain ongoing awareness.</li> <li>Implementing the safer systems principles will help provide for a more inclusive environment, as people are safer and feel safer.</li> </ul>	<ul style="list-style-type: none"> <li>The City Corporation and City Police will support at least three awareness campaigns or events at international, national, or London level. By doing so, they help raise awareness, encourage people to talk openly, and show leadership in Road Danger Reduction and build a Vision Zero safety culture. For example: <ul style="list-style-type: none"> <li>National Road Safety Week (<b>November 2025</b>)</li> <li>National Brake Kids Walk (<b>June 2025</b>)</li> <li>World Day of Remembrance for Road Traffic Victims (<b>November 2025</b>)</li> </ul> </li> <li>The City Corporation will ensure the Road Danger Reduction Partnership continues. This partnership regularly brings together the City Corporation, City Police, Transport for London (TfL), London Fire Brigade, and the London Ambulance Service to coordinate resources, expertise, and data. This collaboration strengthens efforts to address the root causes of collisions, promote safer behaviours, and ensure strategies are evidence-based and adaptable. By fostering ongoing dialogue and cooperation among these key stakeholders, the partnership plays a vital role in shifting mindsets and embedding a safety-first culture throughout the City of London (<b>All year and on-going on a quarterly basis</b>)</li> <li>The development of the Transport Strategy Inclusion Action Plan will embed inclusive practices into projects, campaigns, and communication, supporting a culture of respect and safer behaviours (<b>March 2026</b>). It will: <ul style="list-style-type: none"> <li>Promote equity in road safety by identifying and removing barriers for different groups, ensuring interventions are accessible and effective for all.</li> <li>Use inclusive language and practices in campaigns and communications to foster respect, encourage safer behaviours, and support Vision Zero's commitment to recognising achievements and driving innovation.</li> <li>Actively consider underrepresented groups and vulnerable road users in the design and delivery of initiatives, promoting collaboration, trust, and shared ownership of safety.</li> </ul> </li> </ul>

Action Number	Action Theme	Description	Key initiatives and actions planned 2025/2026
2	Safe Streets: Deliver a programme of junction improvement schemes at priority locations	<p>Vision Zero will only be achieved in the City through delivering a prioritised programme to re-design and de-risk the junction locations where the risk of serious collisions is the greatest.</p> <p>This ranked list of junction improvements is as follows:</p> <ol style="list-style-type: none"> <li>1. London Wall / Moorgate</li> <li>2. Holborn Circus</li> <li>3. Aldgate High Street (Outside Aldgate Station)</li> <li>4. Newgate Street / Warwick Lane</li> <li>5. Aldersgate Street / Long Lane (Outside Barbican Station)</li> <li>6. Fleet Street / Bouverie Street</li> <li>7. London Wall / Old Broad Street</li> <li>8. Fenchurch Street / Lime Street</li> <li>9. Fetter Lane / New Fetter Lane</li> <li>10. Fenchurch Street / Mincing Lane</li> </ol>	<ul style="list-style-type: none"> <li>• The City Corporation will maintain a prioritised schedule for re-design and junction improvements through the Minor Schemes Programme, Cycling Infrastructure Programme, and Junction Improvement projects to reduce conflict points for people walking and riding. Ensure designs incorporate forgiving infrastructure principles. These initiatives will use data, established street design principles and best practices. We will also look to implement targeted, smaller-scale modifications aimed at lowering risks for people walking, wheeling, and riding cycles or motorcycles, based on findings from casualty data. The details of this programme can be found in the <a href="#">City of London Transport Strategy Delivery Plan 2024/25 – 2029/30</a>.</li> <li>• The City Corporation will support TFL with improvements to Red Routes: Notable Bishopsgate and improving safety at Monument Junction (<b>All year and on-going</b>)</li> </ul>
3	Safe Speeds: Promote and encourage compliance through designing the street to be self-enforcing, harnessing on-street technology, messaging, and in-vehicle intelligent speed assistance, whilst amplifying national and London speed education and awareness campaigns.	<p>Ensure our Minor Scheme projects and junction improvements deliver changes to the City's streets that create low-speed environments, which are self-enforcing.</p> <p>The City Corporation will support the City Police with its on-street engagement and speed enforcement activity to focus on locations and times where poor compliance presents the greatest risk.</p>	<ul style="list-style-type: none"> <li>• The City Police will continue to support NPCC operations of action focusing on speed and careless driving/riding (<b>All year and on-going</b>)</li> <li>• We will continue to deliver engineered traffic calming features through our minor schemes programmes, typically at junctions or pedestrian crossings to encourage people riding and driving to reduce their speed as they approach the junction or pedestrian crossing point, thereby lowering the risk and severity of collisions. Additionally, raised tables improve the accessibility for all road users, particularly benefiting people with limited mobility, those using wheelchairs, or parents with prams by creating 'step-free' crossings. The details of this programme can be found in the <a href="#">City of London Transport Strategy Delivery Plan 2024/25 – 2029/30</a>.</li> <li>• The City Police and City Corporation will support campaigns and events that focus on reducing speeds and the City Police will hold targeted enforcement as necessary (<b>All year and on-going</b>). More details are available in the safer behaviours section.</li> </ul>

Action Number	Action Theme	Description	Key initiatives and actions planned 2025/2026
4	Safe vehicles: The City Corporation and partners will take a risk-based approach to improving the design, maintenance, and operation of vehicles that continue to travel on the City's streets.	<p>The City Police will continue to educate, engage and enforce against users of the City streets that drive or ride vehicles that put themselves and others at risk.</p> <p>Raise vehicle safety standards through the City Corporation setting the benchmark through its own fleet, whilst using procurement processes, supply chain and influence on other businesses to further extend the benefits.</p> <p>Participating in London-wide discussions and initiatives that support Vision Zero, as well as inviting ideas for innovation and creativity, and raising and maintaining ongoing awareness for:</p> <ul style="list-style-type: none"> <li>• Taxi and Private Hire</li> <li>• Freight Vehicles</li> <li>• Cycles and micromobility</li> <li>• Future Technology</li> </ul> <p>Ensuring that the City Corporation has a voice in steering thought-leadership and research on connected and autonomous vehicles (CAVs) adaptation, access to post-crash vehicle data, data collection through CCTV, and engagement with technology and mapping companies for data sharing.</p> <p>Continue to encourage the use of non-motorised forms of transport, including foot and cycle, where possible.</p>	<ul style="list-style-type: none"> <li>• The City Corporation will host the London Walking, Wheeling and Cycling Conference in 2025 with Hackney Council to continue to encourage and engage industry professionals to share best practice <b>(September 2025)</b></li> <li>• The City Police will participate in NPCC operations related to vehicle safety, conducting targeted enforcement as required. This includes roadside checks of vehicles and drivers to verify compliance with legal standards, such as brakes, tyres, and insurance etc. <b>(All year and on-going)</b> <ul style="list-style-type: none"> <li>○ NPCC - Fatal 4 and criminal use of roads (Seatbelts, Mobile phone, Drink/drug drive and Careless driving)</li> <li>○ NPCC - 2 Wheel Operation</li> <li>○ NPCC - Operation Spotlight (Seatbelts, Mobile phone, Drink/drug drive and Careless driving)</li> <li>○ NPCC - Operation Spotlight (Young drivers focus)</li> <li>○ NPCC - Operation Dark Night (Pedestrians and horse riders)</li> <li>○ NPCC - Operation Insured</li> <li>○ NPCC - Operation Limit (drink/drug drive Christmas campaign)</li> <li>○ NPCC – Commercial Vehicles</li> </ul> </li> <li>• The City Corporation will support TfL to identify all opportunities to improve safety, both in the design specification for future London black cabs and in its influence over private hire vehicle operators via TfL working group discussions <b>(All year and on-going)</b></li> <li>• CLOCS, FORS and City Mark initiatives continue to be encouraged so construction sites take a holistic view of safety and prioritise the reduction of risk to other road users <b>(All year and on-going)</b></li> <li>• City Corporation will introduce Intelligent Speed Adaptation (ISA) into its own fleet and promote its adoption by suppliers, contractors, and business partners (2025/2026) The City Corporation and City Police will collaborate with TfL and neighbouring boroughs through TfL and London Councils Vision Zero workshops to engage and look for ways to raise standards of delivery vehicles, companies, and professional courier services <b>(All year and on-going)</b></li> <li>• The City Police and City Corporation will collaborate with TfL, and Micromobility partners, and other partners to improve vehicle standards and maintenance. This includes supporting the 2025 London Fire Brigade's #ChargeSafe campaign about safe e-bike charging and the risks of battery modification. <b>(All year and on-going)</b></li> <li>• The City Police and City Corporation will use the City Police Cycle Team - Safer Behaviours Events to enforce against illegal vehicles/cycles that put drivers and riders at risk, aiming to encourage people to take advantage of Dr Bike, exchanging places, and safe riding practice resources that will be available at</li> </ul>

Action Number	Action Theme	Description	Key initiatives and actions planned 2025/2026
			<p>these events. These events will engage with the residents, business community, and our City BIDS. <b>(At least four a year - May, July, September, November and March 2026)</b></p> <ul style="list-style-type: none"> <li>The City Corporation will work with industry experts and partners to investigate and trial new safety technologies, such as Advanced driver assistance technologies (ADAS), telematics, alcohol locks, etc. that assist drivers with the safe operation of a vehicle <b>(All year and on-going)</b></li> <li>The City Corporation will engage and collaborate with TfL and other partners to future-proof the street network <b>(All year and on-going)</b></li> </ul>
5	Safe Behaviours: A range of training, marketing and communications campaigns will help empower and educate people walking, riding cycles and motorcycles, to help prevent them from being injured on the City's streets.	<p>The City Corporation and partners will support range of training for people riding and driving.</p> <p>The City Corporation and partners will support National and Local behaviour change and communications campaigns, events to educate people walking, riding and driving to stay safe</p> <p>The City Corporation will support the City Police with on-street engagement and enforcement activity.</p>	<ul style="list-style-type: none"> <li>The City Corporation will support and amplify TfL Highway Code Campaign highlighting key rules designed to protect people walking, cycling and motorcycling <b>(Launching September 2025)</b>. A recent TfL survey found only that 16 per cent of people understand key Highway Code rules and this campaign therefore spotlights the following rules: <ul style="list-style-type: none"> <li>You must stop for people on zebra crossings</li> <li>Always let people cross before you turn</li> <li>Always let cyclists pass before you turn</li> <li>Always stop for people at zebra crossings on cycle tracks</li> <li>Cyclists must always stop at red lights</li> </ul> </li> <li>The City Police will continue to support NPCC operations of action focusing safer behaviours <b>(All year and on-going)</b> <ul style="list-style-type: none"> <li>NPCC - Fatal 4 and criminal use of roads (Seatbelts, Mobile phone, Drink/drug drive and Careless driving)</li> <li>NPCC - 2 Wheel Operation</li> <li>NPCC - Operation Spotlight (Seatbelts, Mobile phone, Drink/drug drive and Careless driving)</li> <li>NPCC - Operation Spotlight (Young drivers focus)</li> <li>NPCC - Operation Dark Night (Pedestrians and horse riders)</li> <li>NPCC - Operation Insured</li> <li>NPCC - Operation Limit (drink/drug drive Christmas campaign)</li> <li>NPCC – Commercial Vehicles</li> </ul> </li> <li>The City Police and City Corporation will use the City Police Cycle Team - Safer Behaviours Events to engage, educate and enforce against illegal riding and driving behaviours. Participants will be able to take part in an exchanging places experience highlighting HGV blind spots and raising awareness among people walking and cycling about the dangers posed by large vehicles. These events will engage with the residents, business community and City BIDS: At least four a year <b>(May, July, September, November and March 2026)</b></li> </ul>

Action Number	Action Theme	Description	Key initiatives and actions planned 2025/2026
			<ul style="list-style-type: none"> <li>The City Corporation will provide and promote free cycle training for residents, workers, and students in the City, collaborating with City businesses to offer training in convenient and accessible way <b>(All year and on-going)</b></li> <li>The City Corporation will raise awareness of Cargo bike and other two wheeled Skills training through communication channels such as the Zero Emissions Network (ZEN) with City businesses <b>(All year and on-going)</b></li> <li>The City Corporation and City Police will investigate strategies to promote safer behaviours with professional delivery riders, including via supply chain and procurement practices. In addition, both the City Police and the City Corporation will step up engagement with principal food delivery companies operating in the City—such as Deliveroo, JustEat, and UberEats—to promote responsible riding <b>(Starting in October 2025)</b></li> <li>The City Corporation will broaden the remit of the Road Danger Reduction Partnership to increase its focus on cycling behaviour and involve dockless bike operators as formal participants <b>(Starting in December 2025).</b></li> <li>The City Corporation will engage with people walking, cycling, or riding motorcycles in the City to understand their concerns and perceptions, using these findings to tailor training and campaign offers accordingly through Sentiment Survey <b>(Starting November 2025)</b></li> <li>The City Corporation and City Police will continue to promote and encourage school participation in road safety or active travel programmes - including Stars or Travel for Life accreditations or cycle training <b>(All year and on-going)</b></li> <li>The City Corporation will support the City Police explore stronger deterrents against continued offending on our streets. For example: The City Police will explore the use of Community Protection Warnings and Notices (CPW, CPN) for individuals who repeatedly commit cycling offences. This escalation pathway would introduce more serious sanctions than the current £50 Fixed Penalty Notice, potentially including prosecution, and would mirror approaches successfully used for persistent begging. If adopted, this measure aims to provide a stronger deterrent against continued offending <b>(Starting September 2025).</b></li> </ul>
6	Post Collision: Post-Collision Learning Analysis, Support	The City Corporation and City Police will continue to deliver a high level of collision investigation to help inform and develop the approach to reducing road danger and preventing fatal and serious injuries.	<ul style="list-style-type: none"> <li>The City of London Corporation and City Police will maintain a high standard of collision investigation to inform and improve strategies aimed at reducing road danger and preventing fatal and serious injuries <b>(All year and on-going)</b></li> <li>The City Corporation and City Police will collaborate to and seek opportunities for further data analysis to better understand risk factors on the City's streets via the Road Danger Reduction Partnership or RDRP <b>(All year and on-going)</b></li> </ul>
7	Post Collision: Post-Collision Learning Analysis, Support	Injury outcomes from collisions in the City will be minimised through access to emergency care	<ul style="list-style-type: none"> <li>The City Corporation will collaborate closely with emergency services when developing traffic restrictions, aiming to minimise any adverse impact on emergency response times <b>(All year and on-going)</b></li> </ul>

Action Number	Action Theme	Description	Key initiatives and actions planned 2025/2026
8	Post Collision: Monitoring, Evaluation, and Data Improvements	<p>Develop further monitoring, evaluation and data improvements, along with greater reporting, to foster a proactive forward-thinking safety culture in the Square Mile.</p> <p>The City Corporation will explore how to identify and improve individuals' perceptions of safety through targeted danger reduction interventions, marketing, and communications.</p>	<ul style="list-style-type: none"> <li>The City Police will enhance the accuracy of collision reporting by providing additional training for officers and raising awareness about the importance of understanding causation factors in preventing future collisions, using Stats 19 collision data <b>(All year and on-going)</b></li> <li>The City Corporation and City Police will work with TfL and DfT to improve vehicle and casualty categorisation in Stats 19 data <b>(Starting October 2025)</b></li> <li>The City Corporation Sentiment Survey will capture people's perception of safety in the City of London <b>(Starting November 2025)</b>, and this data can be reviewed against earlier data to identify trends and design targeted campaigns in the new year 2026.</li> <li>City Corporation and City Police will work with TfL and DfT to improve vehicle and casualty categorisation in Stats 19 data <b>(All year and on-going)</b></li> <li>The City Corporation will continue to encourage the reporting of dangerous and illegal road user and rider behaviour through its website and dockless cycle reporting tool <b>(All year and on-going)</b></li> <li>The City Police will publish and report more statistics related to enforcement activities and criminal justice outcomes for those found guilty of illegal road user behaviour <b>(All year and on-going)</b></li> </ul>